

MORE ROADS TO HARLEY-DAVIDSON

BUILDING THE NEXT GENERATION OF HARLEY-DAVIDSON® DEALERS



DEALER APPLICATION

Time to tell us a little more about you. It's the next exciting step on your journey to becoming a Harley-Davidson dealer.



A Dealer Application ("Application") must be completed by each prospective owner of a Harley-Davidson® dealership. Please allow approximately 45 days for us to review and process your Application.

Please understand your submittal of this Application to Harley-Davidson Motor Company, Inc. ("Harley-Davidson Motor Company") and its review and processing does not mean Harley-Davidson will approve your company as a Harley-Davidson dealer.

You, the Applicant, will not be approved by Harley-Davidson Motor Company until the full execution of a new or updated Motorcycle Dealer Contract(s).

No employee or agent of Harley-Davidson Motor Company has the authority to allow an Applicant to bypass the Application, which is a key step on the journey to becoming a Harley-Davidson dealer.

| I. | |
|----|--|
| -, | Name of individual(s)/investment group applying to be an Owner |

(The "Applicant") am interested in submitting this Application to Harley-Davidson Motor Company for the purpose of evaluating qualifications to own and/or operate an authorized Harley-Davidson dealership.

To make sure your Application is processed completely and in a timely way, please provide all the requested information, unless sections that are not applicable to you are noted as "Not Applicable."



DEALER APPLICATION - NEW DEALER PREFERRED LOCATION(S)/AREAS OF INTEREST Have a specific location in mind? Please let us know the Harley-Davidson dealership location you're interested in owning: CITY If you're not interested in a specific location, let us know some general areas in the U.S. where you are interested in purchasing a Harley-Davidson dealership. Please list them by state, in your order of preference. We'll then use that information to match you to potential dealership opportunities. I am interested in any available dealership in the U.S. Additional notes or specific requirements you'd like to tell us about.



| PROPOSED | OWNERSHIP |
|-----------------|------------------|
|-----------------|------------------|

| Define your role in the proposed new dealership. If you are not going to be the onsite manager of the please provide info on who will be the onsite manager and your plan for the overall management of the please provide info on who will be the onsite manager and your plan for the overall management of the please provide info on who will be the onsite manager and your plan for the overall management of the proposed new dealership. | • • |
|--|-----|
| | |

Please share some information about who will have a key role in your proposed dealer ownership. (eg., individuals, legal entities and/or investment groups that may have controlling interest, individuals who may hold major management positions at the dealership.)

| NAME | POSITION/TITLE | PERCENT OF TOTAL OWNERSHIP | ACTIVE/INACTIVE |
|------|----------------|-------------------------------|-----------------|
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

SHOULD EQUAL 100

Ownership and Management Structure:

| PERCENT OF TOTAL OWNERSHIP | TITLE | CITY/STATE | MAIN PHONE |
|----------------------------|-------|------------|------------------|
| | | | |
| | | | |
| | | | |
| | | | |
| | | TITLE | TITLE CITY/CTATE |

SHOULD EQUAL 100



TERMS & CONDITIONS

- I, the Applicant, am applying to Harley-Davidson Motor Company for approval to operate a Harley-Davidson dealership and understand the following terms and conditions must be met.
- A. Adequate equity capital to finance the proposed dealership.
- B. Prospective dealership's legal entity name and d/b/a or trade name(s) must meet the following requirements to be approved by Harley-Davidson Motor Company. Legal entities already formed that don't meet this criteria will have to amend their name.
 - Does not contain any Harley-Davidson trademarks
 - Does contain the full service mark of "Harley-Davidson"
 - Trade name usually uses d/b/a with dealership's entity/legal name
- C. The submission of this Application does not require the Applicant or Harley-Davidson to execute a Motorcycle Dealer Contract.
- D. Any investment made in real estate or other expenditures ahead of becoming an approved Harley-Davidson dealer are the Applicant's responsibility. Harley-Davidson Motor Company or its affiliates aren't obligated in any way with these investments.
- E. The completed Motorcycle Dealer Contract by Harley-Davidson Motor Company is the only way Harley-Davidson Motor Company may accept and approve this Application.
- F. Harley-Davidson may obtain information on Applicant's credit, business and professional character, motor vehicle experience, and personal characteristics. Applicant consents to cooperate fully with Harley-Davidson and will provide, or authorize, the provision of all required information. Applicant authorizes Harley-Davidson Motor Company and the affiliated companies to share the information with each other so they can analyze and process this Application. If this Application is being provided for the purchase of a dealership or the purchase of an equity interest in a dealership, then Applicant allows Harley-Davidson to share any obtained information about the Applicant with the seller of the dealership or the seller of the equity interest in the dealership.



TERMS & CONDITIONS (continued)

- G. At any time has the Applicant personally and/or during Applicant's tenure, had a business the Applicant controlled, owned or managed:

If the answer is "yes" to any of the above, please describe on a separate sheet of paper and send with this Application, the circumstances of the conviction, plea, civil order, or consent decree associated with each occurrence (including the date, nature, place and court). Also, please provide copies of the relevant final documents (judgment or consent decree, for example) issued with respect to each occurrence.

- H. Surveys and ratings of Applicant's sales and service customers in any business in which Applicant has been involved may be considered. By signing this Application, Applicant authorizes the release of any survey results to Harley-Davidson.
- I. Applicant acknowledges that he/she submitted this Application, executed any resulting Motorcycle Dealer Contract and made any related commitments solely in reliance on Applicant's own investigation of and judgment with respect to (1) the operation of a motorcycle dealership in the Applicant's proposed market area and (2) the overall motorcycle industry, and not in reliance on any statements made or documents presented to Applicant by Harley-Davidson Motor Company and/or the affiliated companies, except for other statements and documents specified by the Applicant in writing to Harley-Davidson Motor Company and/or the affiliated companies prior to the Applicant's execution and submission of a Harley-Davidson Motorcycle Dealer Contract. Applicant understands that Harley-Davidson Motor Company and the affiliated companies will rely upon the foregoing acknowledgment.



| TE | RMS & | CONDITIONS (continued) | | | | |
|----|--|---|--|--|--|--|
| J. | | unt is at least 18 years of age and either is a (1) U.S. citizen or (2) has the right to remain lawfully U.S. indefinitely and maintains a current primary residence in the United States. | | | | |
| | \bigcirc | Yes, I am a U.S. citizen (Check box and initial if applicable.) | | | | |
| | 0 | No, I am not a U.S. citizen; however, I have the right to remain lawfully in the U.S. indefinitely, and I maintain a current primary residence in the United States. Please provide documentation of your permanent residency, e.g., copy of your permanent residency card. (Check box and initial if applicable.) | | | | |
| K. | | ant may be required to provide additional information, including financial statements, verification ets, and tax returns. | | | | |
| L. | • | srepresentation made in this Application gives Harley-Davidson Motor Company the right to ate any resulting or subsequent Motorcycle Dealer Contract(s). | | | | |
| Μ. | 1. Applicant acknowledges a continuing obligation to provide Harley-Davidson prompt written notice of any changes in the information provided on this Application. | | | | | |
| | Signature of Applicant/Investment Group Managing Partner | | | | | |
| | Printed Name of Applicant/Investment Group Managing Partner | | | | | |
| | Dated | | | | | |



FINANCIAL AND BACKGROUND REVIEW AUTHORIZATION

To Whom It May Concern:

I understand Harley-Davidson will be performing a background investigation and financial analysis based on the information I provided to determine if I meet the qualifications and conditions to become a Harley-Davidson dealer. The background analysis includes, among other things, a credit check and criminal background investigation. For Private Equity firms, the firm's committed capital and financial statements will be required.

I authorize Harley-Davidson and/or H-D Credit to perform a background and financial analysis. I also authorize Harley-Davidson, H-D Credit, and the affiliated companies to share this information with each other for the purposes of analyzing and processing this Application. If this Application is being provided in connection with the purchase of a dealership or the purchase of an equity interest in a dealership, then I authorize Harley-Davidson to provide this information to the seller of the dealership or the seller of the equity interest in the dealership.

| Signature of Applicant | | |
|--------------------------------------|--|--|
| Printed Name of Applicant | | |
| Additional Applicant (if applicable) | | |
| Dated | | |
| Signature of Applicant's Spouse* | | |
| Printed Name of Applicant's Spouse* | | |
| Nated | | |

^{*}Applicant's spouse, if applicable, must also review and sign this authorization form. If not applicable, leave blank.



INDIVIDUAL APPLICANT'S PERSONAL DATA

(Private Equity Firms do not need to complete this page. Please see next page.)

PLEASE SUBMIT CURRENT RESUME WITH APPLICATION

| First Name | | MI | Last Name | | |
|--|---|--------------------------|-----------------------------------|------------------------|----------|
| Street Address | | City | | State | Zip |
| Length at Current Address: | | | | | |
| | Years | | Months | | |
| Previous address if at currer | nt address for less than | n 3 years | | | |
| Street Address | | City | | State | Zip |
| Date of birthMM/DD/YYYY | Social S | Security N | umber | | |
| Email | | | | | |
| Mobile Phone | | Busines | s Phone | | |
| VOLUNTARY PERSONAL I | INFORMATION | | | | |
| Harley-Davidson's mission is including our valued dealer i you choose to provide this in recordkeeping requirements | network. That's why wo formation, Harley-Dav | e ask the ridson will | following infor use it to comp | mation, wholy with app | |
| SEX | ETHNICITY | | | | |
| Male | African-American | ١ | \subset |) Hispani | С |
| Female | American Indian | or Alaska | Native C |) White/0 | aucasian |
| | Asian or Pacific Is | slander | C |) Other _ | |



PRIVATE EQUITY FIRM INFORMATION

| Company Name | | | |
|----------------------------|------|-----------------|--|
| Street Address | City | State Zip | |
| Phone Number | | | |
| Email | | | |
| Website | | | |
| Length of Time in Business | Numb | er of Employees | |
| Names of Managing Partners | | | |
| | | | |
| | | | |
| | | | |
| | | | |



APPLICANT'S EXISTING BUSINESS DATA (IF APPLICABLE)

If you presently own, operate, and/or control a business(es), please complete this information on the business(es). If you own/control more than one business, list your primary business and use the note section to describe your other business affiliation.

Business Data for Private Equity Firm Applicants:

| BUSINESS NAME | INDUSTRY | LENGTH OF OWNERSHIP | | | |
|------------------------|----------|---------------------|--|--|--|
| | | | | | |
| | | | | | |
| | | | | | |
| | | | | | |
| ADDITIONAL INFORMATION | | | | | |
| | | | | | |
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PERSONAL FINANCIAL STATEMENT

(For Individual Applicants Only, Not Private Equity Firms)

Please complete the following financial statement on your personal finances only – **DO NOT** include business information, personal financial statements or tax returns.

NOTE: In order to meet the minimum requirements, the **Net Worth** amount must total \$2.0 million or more in aggregate and the amount of **liquid assets** must total \$1.0 million or more in aggregate for all investors.

| ASSETS | | LIABILITIES | | |
|---|--------------|--|---------------------|--|
| Cash & Equivalents (e.g. cash, money market accounts & CDs) | | Accounts Payable | ENTER AS A NEGATIVE | |
| | | Payable To | | |
| TOTAL Cash Value (H-D will use 100% of this total) | | Loans | | |
| Marketable Securities | | Bank | | |
| Publicly traded stock | | Family | | |
| Mutual Funds | | Other | | |
| Publicly traded bonds | | Other | | |
| TOTAL Securities Value (H-D will use 80% of this total) | | Total Loan Debt | | |
| Whole Life Insurance (cash surrender value) | | Taxes Payable (please explain) | | |
| TOTAL Insurance Value (H-D will use 50% of this total) | | | | |
| 401k, IRAS, & Other Vested Retirement Accounts (| please list) | Credit Cards/Revolving Credit/Other (please de | scribe) | |
| 1. | | 1. | | |
| 2. | | 2. | | |
| 3. | | 3. | | |
| 4. | | 4. | | |
| TOTAL Retirement Account Value (H-D will use 50% of this total) | | TOTAL Credit Card or Other Liability | | |
| Real Estate | | Real Estate Debt | | |
| Primary Residence | | Primary Residence | | |
| Secondary Residence | | Secondary Residence | | |
| Other | | Other | | |
| TOTAL Value | | TOTAL Debt | | |
| TOTAL ASSETS | | TOTAL LIABILITIES | | |
| TOTAL NET WORTH: (Total Assets minus Total Liabilities) | | | | |

| FOR OFFICE USE ONLY (Liquid Calculation) | |
|--|--------|
| 100% Cash | \$0.00 |
| 80% Marketable Securities | \$0.00 |
| 50% Whole Life Insurance | \$0.00 |
| 50% 401ks, IRas, etc. | \$0.00 |
| TOTAL | \$0.00 |

NOTE: Real estate values are reflected in assets & net worth. Real estate is NOT included in liquid assets amount.



PERSONAL FINANCIAL STATEMENT (continues) 1. What assets are you willing to liquidate to pursue this dealership opportunity? 2. Are you a guarantor on anyone's debt? YES NO If yes, please provide details: 3. Any other contingent liabilities? YES NO If yes, please explain: O YES O NO 4. Are there any other encumbered assets or debt secured except as indicated above? If yes, please provide details (itemize by debt and security): 5. What assets, if any, in this statement are held in joint tenancy? Name of other joint tenant party: 6. Are any of your assets held in a Trust? YES NO If yes, please explain: 7. Do you directly or indirectly own assets or stock in any authorized Harley-Davidson dealership? YES NO If yes, please list the location of the dealership(s), your ownership percentage(s), and any officer/management position you hold at such dealership: 8. Are you nominated as a Successor for any other authorized Harley-Davidson dealership? YES NO If yes, please list the dealer name and location:

Applicant's Signature Date

13

The undersigned certifies that this Personal Financial Statement and any attachments provide a full, true, and correct

statement of the personal financial condition of the undersigned as of the date indicated.



BECOMING A DEALER You may write/type answers to the below questions on a separate sheet and attach it to this application. 1. Why do you want to be a Harley-Davidson® dealer? 2. How do you plan to capitalize this venture? 3. Why do you feel you are qualified to own a Harley-Davidson® dealership? 4. Please describe any related business experience.



DISCLAIMER & PRIVACY NOTICE This document is an application form. Its purpose is to ensure that the Harley-Davidson brand is represented by suitable businesses. Harley-Davidson requires all applicants to complete a Dealer Application Form. The information provided will be treated confidentially and used solely for the purposes of selecting the right partners for our brands. The submission and processing of the Dealer Application Form obligates neither the applicant nor Harley-Davidson to become a party to a Motorcycle Dealer Contract. Any investment and expenditure made by the applicant in contemplation of Harley-Davidson entering into a Motorcycle Dealer Contract are at the applicant's sole risk and do not in any way obligate Harley-Davidson.

